



Operation Fuel, Inc.

WE'RE ALL PART OF THE OPERATION.



INSIDE THE OPERATION

Spring 2009

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Operation Fuel's Outreach Expected to Double

How to Contribute

Our Mission:

Operation Fuel brings together communities, businesses, government and individuals to ensure people in need have access to vital year-round energy assistance.

Operation Fuel, Inc.
One Regency Drive
Suite 200
Bloomfield, CT 06002
860.243.2345
operationfuel.org

Operation Fuel Launches New Public Awareness Campaign

In September 2008, Operation Fuel launched a dramatic new public awareness campaign designed to engage wide-scale public awareness, involvement and charitable giving.

Featuring the tagline, "We're All Part of the Operation" and a slightly reworked logo, this campaign features radio, print, television, promotional, public relations and special event elements. The campaign theme, "Dear Connecticut," is a very personal appeal to all Connecticut residents about the issue of energy affordability and their role in helping to solve it.

The campaign was developed by Durham Group (formerly Lang/Durham), a strategic marketing firm in Farmington, CT.

"This unprecedented effort is designed to appeal to all Connecticut residents," said Pat Wrice, executive director, Operation Fuel. "Instead of focusing solely on the problem, we are emphasizing how close we are to solving it—if everyone does their part."

The campaign supports Operation Fuel's strategic goals, including 1) its ability to be "Connecticut's Voice" on energy assistance policy for those in need,

2) making energy assistance a year-round concern, and 3) positioning the organization for continued growth.

Among the focal points of this initiative will be an effort to heighten awareness of Operation Fuel's Add-a-Dollar program, including a targeted initiative to educate the public about the direct connection between Operation Fuel and Add-a-Dollar and the use of the actual dollars.



State Employees Raise \$6,610 for Operation Fuel

Employees from the Connecticut Department of Revenue Services' Taxpayer Services Division, which is based in Hartford, recently donated \$3,610 to Operation Fuel to go along with \$3,000 the staff had raised in March for a total donation of \$6,610 this year.

Taxpayer Services employees spent their own time during lunch and coffee breaks organizing and hosting a tag sale, ice cream fundraiser, and dress down days that resulted in more than \$3,600 in donations. The employees also raised \$3,000 by holding a bake sale and

dress down days in March. The employees' tremendous success has resulted in calls from people who want to host their own fundraisers for Operation Fuel.

Governor M. Jodi Rell said, "The employees of the Department of Revenue Services showed a tremendous commitment to the belief that no Connecticut residents should be left out in the cold this winter. I commend their actions as an example of the generous spirit that makes Connecticut such a wonderful place to live."

A Word from the Executive Director



We know this is going to be a very difficult winter with so many people feeling the effects of our nation's economic crisis. More Connecticut households than ever need help paying their energy bills. We are getting requests from people who never before needed our help.

In anticipation, Governor Rell and the Connecticut state legislature allocated \$14 million for winter heating assistance along with another \$4 million for an Elderly Heating Assistance Program. This money will be administered by Operation Fuel. Already we know this will not be enough to provide energy assistance to everyone who needs it.

But with your support, we can help the many families and senior citizens who can't afford to heat their homes this winter and do not qualify for the state's heating assistance programs. For every dollar you donated to Operation Fuel this past year, 93 cents went directly to our emergency energy assistance program.

You and our many other generous supporters made it possible for Operation Fuel to provide over \$3 million in emergency energy assistance to nearly 6000 households last winter. We are extremely grateful for everything you do for Operation Fuel.

We know this is a very tough time for everyone. But if you can give whatever you can afford this winter, it will help our friends and neighbors tremendously. Your generosity is greatly appreciated.

We are all part of the Operation.

Sincerely,

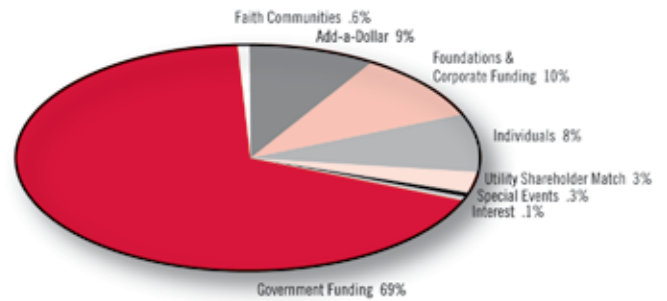
Patricia Wrice
Executive Director, Operation Fuel

Business Matters

**Financial Statements
2007-2008
(unaudited)**

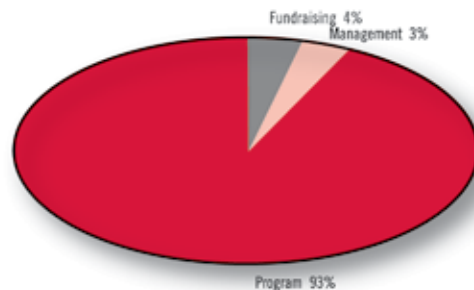
Revenue

Add-a-Dollar Contributions	388,960
Foundations & Corporate Funding	430,763
Individuals	352,204
Utility Shareholder Match	117,394
Special Events	19,881
Government Funding	2,954,625
Faith Community	36,723
Interest	4,835
Total Revenue	\$4,305,385



Expenses

Program	3,700,466
Management	137,315
Fundraising	153,754
Total Expenses	\$3,991,535



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Pictured from left to right, Jeffrey Hoffman, co-chairman, Hoffman Auto Group; Patricia Wrice, executive director, Operation Fuel; Bradley Hoffman, co-chairman, Hoffman Auto Group; and Matthew Hoffman, vice president, Hoffman Auto Group.

Hoffman Nissan Donates \$15,500

Hoffman Nissan raised \$15,500 for Operation Fuel with Project: One Car-One Home. In celebration of the grand opening of Hoffman Nissan's new home in Simsbury, the dealership had selected Operation Fuel as its community organization partner. For each new Nissan it sold during September, Hoffman Nissan donated \$500 to Operation Fuel.

Staff Additions



Regina has joined our Accounts Payable Department

Regina Pelrine has joined Operation Fuel in accounts payable, where she will be handling financial projects and assisting with financial reporting for programs. She previously worked as a customer service representative.

Meet Our New Office Manager

Lynn McDonald is Operation Fuel's new office manager. Her responsibilities include handling communications for the board, office administration and development, and project support. Previously, she worked for the Windsor public school system.



Meet Our New Case Management Coordinator

Kimberly Stein is the new case management coordinator. Her responsibilities include handling case management and fuel bank support for the southern half of the state. Before that Kim was with Wallingford Government Access Television.

Operation Fuel's Outreach Expected to Double

As the economy continues to deteriorate, more Connecticut families and senior citizens than ever will need energy assistance this winter. Operation Fuel expects to help more than 12,000 households keep their heat on in 2009, twice as many as last year.

Earlier this year, in special sessions called by Governor Rell, the state legislature allocated \$14 million for winter heating assistance for low- and moderate-income families along with another \$4 million for an Elderly Home Heating Assistance Program. This money is being managed and administered by Operation Fuel for households that meet strict guidelines established by the state.

The state funds, for example, can be used only for primary heating sources. So if a family heats with oil but uses an electric heater to help keep their home warm, the electricity would not be covered by the state's emergency energy program. Operation Fuel's program will remain flexible by meeting clients' needs year-round for all energy sources.

Operation Fuel provides emergency energy assistance to lower-income working families, the elderly and disabled individuals who are in financial crisis such as a serious illness or recent unemployment and are not eligible for, or have exhausted, government benefits.

And while heating oil prices appear to have stabilized, the cost for electricity and natural gas heat still is on the rise. As a result, many families will be forced to carry over high balances and will need help from Operation Fuel to keep their utility services on in the spring and summer.

In an effort to alleviate all of this hardship, Operation Fuel is continuing to work with the state legislature to get a discounted energy rate approved for these lower income households.

Despite the state's recent allocations to help ease the home heating burden, there remains a gap of \$510 million between what lower income Connecticut households can afford and what they actually are paying for energy bills, according to Operation Fuel's most recent study. The average shortfall between actual and affordable home energy bills is over \$2,200 per low-income household, says The Home Energy Affordability Gap: Connecticut (2008) report.

How to Contribute

Send a Check

- Send a check payable to Operation Fuel to:
Operation Fuel
One Regency Drive, Suite 200
Bloomfield, CT 06002
- Or you can write out a check to Operation Fuel and enclose it with your utility bill. The utility companies will forward all checks to Operation Fuel.

Add -a -Dollar

- Support Operation Fuel through the Add-a-Dollar program with your utility company. You may donate \$1.00 or more by adding the amount to your utility bill, both paper bills and electronically. 100 percent of funds raised through the Add-a-Dollar program are used for energy assistance grants. The utility companies also match a percentage of Add-a-Dollar funds raised. You may contact your local utility companies to become enrolled in an automatic Add-a-Dollar program.

Donate Online

- Donate online through Operation Fuel's secure website, www.operationfuel.org. Click on the "Donate Now" button at the top of the page.

Matching Gifts

- Take advantage of your company's matching gifts program. Contact your company's human resources department for more information.

Estate Planning / Planned Giving

- Plan for the future security of Operation Fuel by considering a planned gift through your estate plans, such as gifts of stock, real estate and life insurance policies. For more information please contact the Director of Development at (860) 243-2345.

Be Part of the Operation

- If you are a corporation or business wishing to partner with Operation Fuel please contact the Director of Development at (860) 243-2345.

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Our Mission:

Operation Fuel brings together communities, businesses, government and individuals to ensure people in need have access to vital year-round energy assistance.